

**Minutes
PACRC Board Meeting
January 15, 2026**

Members Present: Troy Carr, Jana, Katie, Gerrit, Steph, Kirsten, Kay, Nick

Meeting Called to Order by Gerritt at 8:08 am

Determination of quorum: Determined yes

Conflicts of Interest: None

Approval of meeting minutes from November 20, 2025

- Motion to accept minutes: Kirsten; Second: Steph; Motion passed

Presentation by Malcom Chapman: Malcom is contracted to help us update our strategic plan from 2019. He is reviewing the 2019 plan and will reach out to each board member for an interview, and possibly send a survey as well, to build a foundation for an in-person discussion. He advocates for a three year strategic plan. Malcom would like a 6-hour session with the board which will help focus the plan to 2-3 strategic areas. He will then deliver a report to review with the board. The goal to complete the new plan will be end of the fiscal year (6/30/26)

Board discussion about a planning session determined that a Friday would be best in March or April. Nick will send a scheduling Doodle to set the date.

Financial Report: Nick

- Balance sheet: Change in cash (down\$40K) is related to liability account 23000 Ticket Sales for Rental clients going down \$51K (paying clients their ticket proceeds).
 - SD Community Foundation endowment funds increased \$14K in value, including \$5K gift from Kristol and Mark McKie.
 - Total operating revenue for the 1st half of the year is over budget by approx. \$2,500 while total expenses are also over budget by approx. \$3,500. No particular line items are singled out for concern at this point in the year.
- Motion to accept financial report: Kay; Second: Kirsten; Motion passed

Executive Director Report: Nick

- PopUp Party 2026 committee has met and is in the process of defining if the event will be run the same way or perhaps tweaked for improvements. Sponsorships are the most urgent matter in the planning process.
- Most months of this fiscal year a have had more activity than in the past. We are especially fortunate to have more business, in both theaters, from local dance schools.
- **Old Business:** Bishop Carr asked a question about the Historic theater sound system. Further discussion of the issue reiterated the need to have an outside engineer put ears on sound in Historic Theatre.

New Business: Strategic Planning Doodle will be sent by Nick

CMO Updates

- BHSO – Kirsten reported two sold out concerts in December, including Standing Room Only spaces (which are actually chairs). She gave kudos to PACC staff for dealing with the complications of two very full and busy concerts. . Next up for the orchestra is the free 4th grade concert at the Monument and the Young Artists Competition, held at First United Methodist Church with the winner to perform on the March concert. The April concert features Gerhwin's American in Paris.
- BHCT – Calendar Girls, a great comedy, opens tomorrow (January 16). March features the Musical City of Angels. Education programs are going really well with free school residences and full classes for Cherry Street and Cherry Street mini.
- Choruses – No report

Meeting Adjourned 8:59 am